

BULOKE SHIRE COUNCIL  
**ANNUAL  
BUDGET  
2019/20**

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## Disclaimer

The information contained in this document is for general guidance only. It is not professional advice and should not be used, relied upon or treated as a substitute for specific professional advice. Given the changing nature of laws, rules and regulations, and the inherent hazards of electronic communication, there may be delays, omissions or inaccuracies in information contained in this document.

The model budget, including financial statements, has been prepared in accordance with the requirements of the *Local Government Act 1989* and the *Local Government (Planning and Reporting) Regulations 2014*. While every effort has been made to ensure that the information contained in this document has been accurate and complies with relevant Victorian legislation, each Council remains responsible to ensure that the budget they prepare is compliant with all statutory requirements.

## Mayor and CEO's Introduction

### G1 Mayor's Introduction

The Councillors and I are pleased to present this Budget to the Buloke community. This Budget will deliver on key priorities in our 2017 - 21 Council Plan and Long Term Financial Plan which focusses on the following five key objectives:

- Deliver our services in a financially viable way
- Build a healthy and active community
- Diversify and enhance our local economy
- Responding to and enhancing our built and natural environment
- Support our Councillors, staff, volunteers and the community to make informed and transparent decisions

The Budget details the resources required over the next year to fund the large range of services we provide to the community. It also includes details of proposed capital expenditure allocations to improve and renew our roads, buildings, footpaths, aerodromes and recreational facilities.

A highlight of the Budget is to pay off the \$7 million loan that Council has carried over the past five years. Prudent financial management since 2014 has allowed Council to service the loan, whilst still delivering key services and major projects. This strong focus on financial discipline is a credit to the Council and the need to review services and find better ways of doing business remains an ongoing focus. The community strongly supports the maintenance of existing service levels and for these to be funded through a mix of rates revenue and user charges. Council will continue to focus on the identification of sustainable cost reductions to protect existing service levels. We will also explore new approaches for providing services to our community in a tighter fiscal environment and ensure that we engage with you on any planned changes.

As Councillors, it is our job to listen to community sentiment and understand your priorities. During and following the Council elections in 2016 we have consistently heard that Council's services are valued by the community, and that Council also needs to be financially responsible. In response, Council has continued an enterprise wide approach to identify savings that don't impact on its services and which provide increased value for money to ratepayers. Council will continue to focus on identifying sustainable cost savings that will enable it to deliver on our Council Plan and still deliver high quality, responsive and accessible services to the community.

In this Budget we have allocated funding of \$11.7 million for asset renewals, upgrades and expansions. Highlights of the capital program include:

- Roads (\$4.6 million) - including Culgoa Ultima Road Upgrade and Watchem Warracknabeal Road Upgrade
- Footpaths (\$70,000)
- Buildings (\$5.1 million) - including continuation of Charlton Park 2020 (\$560,000), Donald Community Precinct (\$950,000), Charlton Early Years (\$350,000), Charlton Riverfront (\$450,000) and Donald Riverfront (\$450,000)
- Tourism (\$1.9 million) - continuation of development of infrastructure to support tourism at Lake Tyrrell
- Swimming Pools (\$80,000) - including replacement and upgrades to equipment
- Information Technology (\$400,000) - including replacement of a number of Council's outdated and unsupported systems with an integrated enterprise-wide software solution
- Plant and Equipment (\$670,000)

We have also allocated funding to deliver tangible progress on other key priorities and initiatives including:

## Mayor and CEO's Introduction

### Mayor's Introduction - continued

- An anticipated outlay of \$5 million on December 2018 flood restoration works in 2019/20. These works are fully funded by government grant through the Natural Disaster Relief and Recovery Authority
- Implementation of a range of actions arising from the Integrated Buloke Community Plan, including public toilet upgrades, community art and events.
- Sustainability community grants program funded through revenue from the Coonoor Bridge Wind Farm and Yawong Wind Farm
- Participation in the 'Move It' program, aimed at getting Buloke's older population active
- Implementation of Council's Rating and Revenue Strategy, and Rating Policy
- Continued direct management of library service delivery
- Preparation of facilities for the introduction of three year old kindergarten
- Implementation of actions programmed under the Economic Development Strategy and Tourism Strategy, including an Investment Gap Analysis and Prospectus

The Budget proposes a rate increase of 2.5%. This is in line with the Fair Go Rates System (FGRS) which has capped rate increases by Victorian Councils. The impact of the FGRS combined with Council's ability to meet the expectations of the community within the rate cap continues to be a challenge. The adoption of Council's Revenue and Rating Strategy, and Rating Policy, in the 2018/19 financial year will assist Council to ensure the rating structure continues to provide a fair and equitable distribution of the rate burden. The 2018/19 year marked the first year in Council's requirement to have all properties revalued on an annual basis. The revaluation was undertaken as at 1 January 2019 and applies for the 2019/20 rating year.

Waste service charges will reduce slightly (- 0.24%) whilst maintaining full cost recovery.

The Budget was developed through a rigorous process of consultation and review and Council endorses it as financially responsible. I encourage you to read the remainder of this document, in conjunction with our Long Term Financial Plan.

**Cr Carolyn Stewart**  
**Mayor**

# Mayor and CEO's Introduction

## Executive Summary

Council has prepared a Budget for 2019/20 which is aligned to the vision in the 2017-2021 Council Plan, and Council's Long Term Financial Plan. It seeks to maintain and improve services and infrastructure as well as deliver projects and services that are valued by our community.

The Budget projects a surplus of \$3.5M, before asset revaluation adjustments in 2019/20.

### 1) Key things we are funding

- a. Ongoing delivery of services to the Buloke Shire Community funded by a Budget of \$37.6 million. These services are summarised in Section 2.
- b. Continued investment in infrastructure assets (\$11.7 million):
  - i. Roads \$4,598,000
  - ii. Footpaths \$70,000
  - iii. Drainage \$190,000
  - iv. Recreation \$160,000
  - v. Aerodromes \$170,000
  - vi. Buildings \$5,166,000
  - vii. Plant and Equipment \$1,220,000
  - viii. Other infrastructure \$120,000

(Refer Section 4 for details)

### Strategic Objective 1: Delivering our services in a financially viable way

- Implementation of the 2019 Revenue and Rating strategy to ensure equitable outcomes for our ratepayers
- Investigate further shared service with other councils and governance bodies
- Redevelopment of asset management plans and ten year capital works plan

### Strategic Objective 2: Build a healthy and active community

- Implementation of a range of initiatives coming out of the Integrated Buloke Community Plan
- Delivery of the 'Move It' program, aimed at getting older residents more active
- Actively advocate and involvement in the effective roll out of the NDIS in our community
- Delivery of supported playgroups across the Shire
- Continuation of the internally delivered library service
- Implementation of a Buloke Inclusiveness Plan

Council funds many community groups which are highly valued for the work they do in the community. These community groups are once again funded through the 2019/20 Budget. Some programs receive Council funding and some receive funding from other sources, including State Government.

### Strategic Objective 3: Diversify and enhance our local economy

- Implementation of an Economic Development Strategy and Tourism Strategy
- Development of an Investment Gap Analysis and Prospectus
- Establishment of community and silo art projects

# Mayor and CEO's Introduction

## Executive Summary - continued

### Strategic Objective 4: Responding to and enhancing our built and natural environment

- E-waste storage for improved waste management practices
- Redevelop and prioritise major projects advocacy document
- Completion of key infrastructure projects, including completion of the Charlton Park 2020 Project and Donald Community Precinct
- Commencement of the December 2018 flood works restoration program

### Strategic Objective 5: Support our Councillors, staff, volunteers and the community to make informed and transparent decisions

- Effecting the Volunteer Action Plan
- Continued implementation of the Councillor Development Program
- Implementation of Information Communications Technology Strategy

## 2) The Rate Rise

- a. The average general rates will rise by 2.5% for 2019/20 in line with the Fair Go Rates System (FGRS). The rate cap is determined by the Minister for Local Government in December each year under the FGRS.
- b. Key Drivers
  - i. To fund ongoing service delivery
  - ii. To allow Council to remain financially sustainable
  - iii. To cope with cost shifting from the state government
- c. As per the General Valuations dated 1 January 2019
- d. The waste service charge incorporating kerbside collection and recycling is at full cost recovery.
- e. Refer to Section 4.1.1 for further Rates and Charges details

## 3) Budget influences

### External Influences

- Introduction of rate capping has placed pressure on long term financial plans of Council
- Setting of Statutory Fees such as Town Planning Fees by the Victorian State Government at levels which do not cover the cost of providing these services which Council is legislatively required to provide
- Funds received by local governments for the provision of services such as Home and Community Care and School Crossing Supervision are not increasing in line with actual service costs to provide this service
- The Fire Services Property Levy will continue to be collected by Council on behalf of the State Government with the introduction of the *Fire Services Property Levy Act 2012*

### Internal Influences

- Council has embarked on a three year review of all services in an effort to identify and implement efficiencies and reduce expenditure. The results these reviews will be incorporated into Council's Long Term Financial Planning document
- In November 2019, Council is repaying a year \$7million loan, which will allow for increased asset renewal expenditure into the future

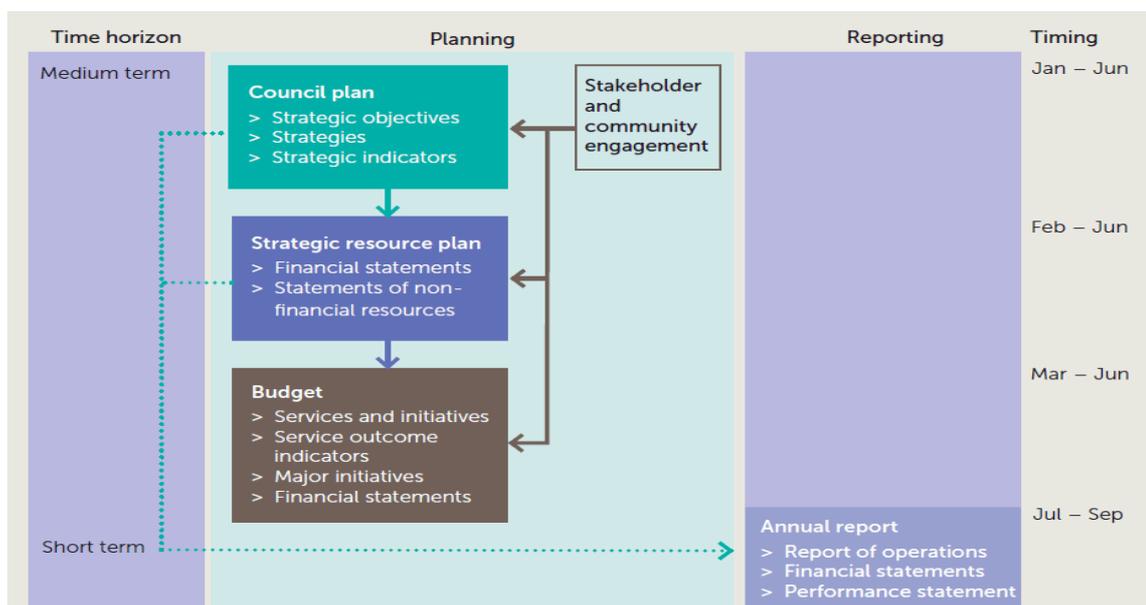
**Anthony Judd**  
CEO

## G2 1. Link to the Council Plan

This section describes how the Annual Budget links to the achievement of the Council Plan within an overall planning and reporting framework. This framework guides the Council in identifying community needs and aspirations over the long term, medium term (Council Plan) and short term (Annual Budget) and then holding itself accountable (Annual Report).

## G3 1.1 Legislative Planning and accountability framework

The Strategic Resource Plan, part of and prepared in conjunction with the Council Plan, is a rolling four-year plan that outlines the financial and non-financial resources that Council requires to achieve the strategic objectives described in the Council Plan. The Annual Budget is framed within the Strategic Resource Plan, considering the services and initiatives which contribute to achieving the strategic objectives specified in the Council Plan. The diagram below depicts the planning and accountability framework that applies to local government in Victoria.



Source: Department of Environment, Land, Water and Planning

Feeding in to the above, Council has a long term plan which articulates a community vision, mission and values. The Council Plan is prepared with reference to Council's long term Community Plan.

The timing of each component of the planning framework is critical to the successful achievement of the planned outcomes.

### 1.1.2 Key planning considerations

#### Service level planning

Although councils have a legal obligation to provide some services— such as animal management, local roads, food safety and statutory planning—most council services are not legally mandated, including some services closely associated with councils, such as libraries, building permits and sporting facilities. Further, over time, the needs and expectations of communities can change. Therefore councils need to have robust processes for service planning and review to ensure all services continue to provide value for money and are in line with community expectations. In doing so, councils should engage with communities to determine how to prioritise resources and balance service provision against other responsibilities such as asset maintenance and capital works.

## **G4** 1.2 Our purpose

### **Our vision**

Buloke: Shaping our future together.

### **Our values**

Council addresses its key values through:

- Good communication
- Transparency in decision making
- Accountability for actions
- Working collaboratively with partners
- Taking responsibility
- Being responsive and timely

## **G5** 1.3 Strategic objectives

Council delivers many services and initiatives. Each contributes to the achievement of one of the five Strategic Objectives as set out in the Council Plan for the years 2017 - 2021. The following table lists the five Strategic Objectives as described in the Council Plan.

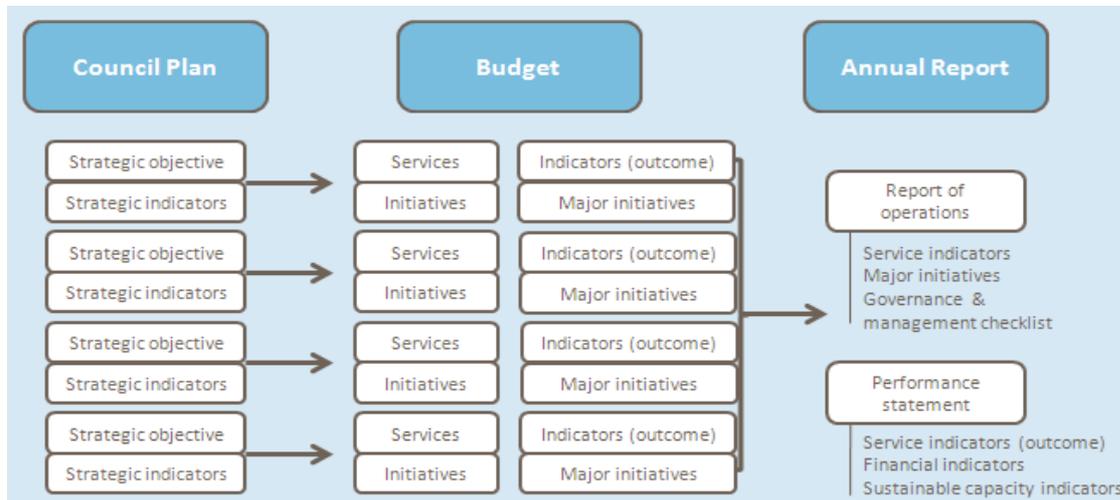
<b>Strategic Objective</b>	<b>Description</b>
1. Delivering our services in a financially viable way	<ol style="list-style-type: none"><li>1. Improve our financial planning and reporting.</li><li>2. Continuous service improvement.</li><li>3. Improve our Information Communication and Technology.</li></ol>
2. Build a healthy and active community	<ol style="list-style-type: none"><li>1. Seek effective place based health services and initiatives focused on prevention based measures.</li><li>2. Make public and community transport accessible for all Buloke residents.</li><li>3. Promote and enhance passive and active recreation.</li><li>4. Develop community plans to enhance the liveability of all Buloke communities.</li><li>5. Actively work to reduce community violence and support victims in partnership with key agencies.</li><li>6. Develop and implement a Buloke inclusiveness plan to address access and engagement of all residents.</li><li>7. Explore greater place based delivery of education to address skill gaps and capitalise on local employment opportunities.</li><li>8 Implement the Municipal Early Years Plan and Child and Youth Strategy to address the needs of young people in the Shire.</li></ol>
3. Diversify and enhance our local economy	<ol style="list-style-type: none"><li>1. Strengthen agribusiness diversification.</li><li>2. Capitalise on tourism opportunities.</li><li>3. Advocate and facilitate improved and equitable connectivity to promote liveability.</li><li>4. Encourage and promote renewable energy options as a driver of economic growth and a sustainable environment.</li><li>5. Actively seek funding for regional supply chain strategies to secure viable market access for Buloke products.</li><li>6. Promote the lifestyle and economics of living in Buloke to attract people who can contribute to the Buloke fabric.</li><li>7. Enhance community cohesion and attractiveness with well maintained and functional streetscapes.</li></ol>

Strategic Objective	Description
4. Responding to and enhancing our built and natural environment	<ol style="list-style-type: none"> <li>1. Aim to reduce the asset renewal gap.</li> <li>2. Partner with communities to develop fit for multi purpose hubs.</li> <li>3. Partner with key agencies to build community preparedness and resilience to the effects of extreme weather events.</li> <li>4. Enhance the strategic delivery of Council assets.</li> <li>5. Ensure the ongoing practical management and protection of the Shire's native vegetation.</li> <li>6. Support communities' access to recreational water by enhancing our aquatic features.</li> <li>7. Become a champion of environmental sustainability though design and practice.</li> <li>8. Improve waste management practices and reduce waste to landfill for improved environmental outcomes.</li> </ol>

5. Support our Councillors, staff, volunteers and the community to make informed and transparent decisions	<ol style="list-style-type: none"> <li>1. Implement a robust compliance and risk framework to ensure statutory obligations are fulfilled.</li> <li>2. Realise the Buloke Organisational Development Strategy to ensure we have the right culture.</li> <li>3. Ensure our Councillors have support in performing their roles and responsibilities.</li> <li>4. Review and monitor partnership arrangements to maximise services for Buloke.</li> <li>5. Increase our communication and involvement with the community in decision making.</li> <li>6. Recognise our volunteers and support their significant contributions.</li> </ol>
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## G6 2. Services and service performance indicators

This section provides a description of the services and initiatives to be funded in the Budget for the 2019/20 year and how these will contribute to achieving the strategic objectives outlined in the Council Plan. It also describes several initiatives and service performance outcome indicators for key areas of Council's operations. Council is required by legislation to identify major initiatives, initiatives and service performance outcome indicators in the Budget and report against them in their Annual Report to support transparency and accountability. The relationship between these accountability requirements in the Council Plan, the Budget and the Annual Report is shown below



Source: Department of Environment, Land, Water and Planning

### 2.1 Strategic Objective 1: Delivering our services in a financially viable way

To achieve our objective of delivering our services in a financially viable way, we will continue to review our services to provide high quality, cost effective, and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### G6 Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual \$'000	Forecast \$'000	Budget \$'000
Finance	This service encompasses all areas of financial reporting, rates, debtors and creditors for Council. Expenses include loan interest, internal and external audit fees, property valuation fees and other miscellaneous corporate expenses	<i>Exp</i>	975	1,227	762
		<i>Rev</i>	4,063	2,250	4,265
		<i>NET</i>	- 3,088	- 1,024	- 3,503
Corporate Services	This service provides organisational policy, systems and support in the areas of continuous improvement, corporate planning, performance measurement and reporting. Expenses include general corporate expenses such as postage and stationery, staff amenities and pool cars.	<i>Exp</i>	544	564	658
		<i>Rev</i>	1	0	0
		<i>NET</i>	543	564	658

#### G6 Major Initiatives

- 1) Investigate further shared service with other Councils and governance bodies.
- 2) Continue to actively review a ten year financial plan to improve the long term financial management of the organisation.

## G6 2. Services and service performance indicators

### 2.2 Strategic Objective 2

#### Build a healthy and active community

To achieve our objective of building a healthy and active community, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### G6 Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual \$'000	Forecast \$'000	Budget \$'000
Library Services	This service provides library services to all ten townships within the Buloke Shire. In 2018/19 Council commenced delivering the service internally. Residents will see increased opening hours and a range of value-added programs such as toddler reading programs.	<i>Exp</i>	282	239	216
		<i>Rev</i>	53	124	114
		<i>NET</i>	229	115	102
Environmental Health	This service promotes the health and well-being of the Shire's local communities through a range of Public Health Programs including immunisations, food surveillance and registration of food premises, accommodation standards and waste water management.	<i>Exp</i>	171	169	165
		<i>Rev</i>	48	59	64
		<i>NET</i>	123	110	100
Recreation	This service provides recreational facilities and support to community run recreation reserves in 10 towns across the Shire, as well as governance support to community recreation clubs and committees. Council has adopted a funding model which funds various recreation facilities based on usage and facilities available	<i>Exp</i>	123	151	139
		<i>Rev</i>	-	-	-
		<i>NET</i>	123	151	139
Aged and Disability Services	This service provides a range of maintenance and support services to assist frail older people and younger people with a disability to live independently at home. Council's service provides domestic assistance, personal care, respite care, home maintenance, meals services, volunteer coordination, aged accommodation and five senior citizens centres. These services are integral to allowing many people stay living in their own homes.	<i>Exp</i>	1,329	1,383	1,286
		<i>Rev</i>	1,217	1,204	1,115
		<i>NET</i>	112	178	171
Early Years	This service is to advocate for the wellbeing of children and their families and ensure it is supported through planning and service development. The service provides pre-school services in 5 towns, maternal and child health and support for playgroups run by parents.	<i>Exp</i>	306	319	381
		<i>Rev</i>	192	179	247
		<i>NET</i>	114	140	134
Enhanced Maternal Child Health Project	One year project supported by the State Government	<i>Exp</i>	-	-	115
		<i>Rev</i>	-	-	115
		<i>NET</i>	-	-	-
Community Support	The service develops links between and within the communities in the Shire. It works with local community groups to access community projects recognised as community priorities. It provides a range of youth services that support young people aged between 12 and 25.	<i>Exp</i>	106	103	55
		<i>Rev</i>	21	-	-
		<i>NET</i>	85	103	55
Community Grants	This service provides donations, allocations and support to groups in the community that contribute to services that connect and involve the local area.	<i>Exp</i>	42	39	10
		<i>Rev</i>	56	56	27
		<i>NET</i>	-	14 -	18 -

## **G6** 2. Services and service performance indicators

### **Major Initiatives**

- 1) Implement Council's Integrated Community Plan to guide Council's decision making on township projects
- 2) Increased planning and design to support shovel-ready applications
- 3) Implement the Buloke Inclusiveness Plan

## **G6** 2. Services and service performance indicators

### 2.2 Strategic Objective 3

#### Diversify and enhance our local economy

To achieve our objective of diversifying and enhancing our local economy, we will continue to actively seek economic opportunities. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

## **G6** Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Statutory Compliance	The purpose of the Statutory and Compliance Service is to provide Statutory Planning, Building Services and Compliance and Local Laws services.	<i>Exp</i>	1,040	801	937
		<i>Rev</i>	239	264	373
		<i>NET</i>	801	537	563
Economic development and tourism	The service facilitates economic development throughout the Shire and provides support to local businesses and assists in the promotion of tourism.	<i>Exp</i>	381	407	2,375
		<i>Rev</i>	31	185	1,905
		<i>NET</i>	350	222	470
Saleyards	This service provides for the management and administration of the Council's Saleyards Precinct at Wycheproof for external Livestock Agents to sell Livestock.	<i>Exp</i>	101	94	99
		<i>Rev</i>	138	120	110
		<i>NET</i>	- 37	- 26	- 11

#### Major Initiatives

- 1) Actively promote our sustainability fund to communities
- 2) Continue to implement the Economic Development Strategy and Tourism Strategy

#### Other Initiatives

- 3) Complete the transition to electronic tagging in Council saleyard operations
- 4) Work with the state government to develop tourism facilities and enhance visitor experience at Lake Tyrrell.

## G6 2. Services and service performance indicators

### 2.2 Strategic Objective 4

#### Responding to and enhancing our built and natural environment

To achieve our objective of responding to and enhancing our built and natural environment, we will continue to plan, deliver and improve high quality, cost effective, accessible and responsive services. The services, initiatives, major initiatives and service performance indicators for each business area are described below.

#### Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Property Maintenance	This service is to provide Property Maintenance Services to a range of Council's building-based assets, focussing on the upkeep and renewal of buildings.	<i>Exp</i>	2,173	1,762	1,862
		<i>Rev</i>	14	51	40
		<i>NET</i>	2,159	1,711	1,822
Road Services	This service is to provide road maintenance for the 1100km of Sealed, 650km of Gravel and 3,800km of Earth roads across the Shire. The higher than normal amount of expenditure in this area occurs as a result of the 2018 flood restoration works. Council anticipates spending \$5.0M on these works in 2019/20. The income relates to Local Roads Funding received from Victoria Grants Commission and flood restoration grant funding.	<i>Exp</i>	9,505	17,577	13,617
		<i>Rev</i>	6,249	8,226	7,703
		<i>NET</i>	3,256	9,351	5,914
Swimming Pools	This service manages and operates seven seasonal swimming pools, from the third week in November to the third week in March, annually.	<i>Exp</i>	591	582	605
		<i>Rev</i>	4	2	1
		<i>NET</i>	587	580	604
Assets and Project Management	This service is to provide for the management, design and administration of Council's assets and infrastructure services, including planning and management of the capital works program.	<i>Exp</i>	959	929	653
		<i>Rev</i>	207	741	5
		<i>NET</i>	752	188	648
Urban Areas	This service manages and coordinates Council's Parks and Gardens and Urban Infrastructure providing routine, preventative and on-going maintenance and improvements.	<i>Exp</i>	2,460	2,537	2,646
		<i>Rev</i>	37	29	-
		<i>NET</i>	2,423	2,508	2,646
Environmental Planning	This service manages Council's Environmental Compliance and Sustainability Programs and Services.	<i>Exp</i>	30	129	253
		<i>Rev</i>	-	9	9
		<i>NET</i>	30	120	245
Lakes	This service provides a contribution to the management and development of the Recreational Lakes including Tchum, Green, Wooroonook, Watchem, and Folletti Lakes.	<i>Exp</i>	36	44	42
		<i>Rev</i>	6	-	-
		<i>NET</i>	30	44	42
Waste and Environment	Waste and Environment Services is responsible for the maintenance and improvement of Council's landfills and transfer stations as well as providing a Residential Kerbside Garbage and Recycling service in all towns within the Shire.	<i>Exp</i>	1,137	1,420	1,400
		<i>Rev</i>	1,419	1,596	1,541
		<i>NET</i>	- 282 -	176 -	141

## G6 2. Services and service performance indicators

Municipal	This service develops, coordinates and delivers	<i>Exp</i>	86	47	51
Emergency	Council's Municipal Emergency Management Plan.	<i>Rev</i>	60	60	60
Management		<i>NET</i>	26 -	13 -	9

### Major Initiatives

- 1) Continue to review and re-adopt a tend year capital works plan
- 2) Redevelop and prioritise Major Projects Pipeline document

### Other Initiatives

- 3) Implementation of key infrastructure projects, including Charlton Park 2020 Project, Birchip Early Years Centre, Donald and streetscape master plan implementation
- 4) Construction of visitor amenities at Tchum, Wooroonook and Watchem Lakes to improve capacity and increase tourism to the Shire

## 2.2 Strategic Objective 5

### Support our Councillors, staff, volunteers and the community to make informed and transparent decisions

To achieve our objective of supporting Councillors, staff, volunteers and the community to make informed and transparent decisions we will develop engagement frameworks and continuously review the way in which we communicate.

#### Services

Service area	Description of services provided		2017/18	2018/19	2019/20
			Actual	Forecast	Budget
			\$'000	\$'000	\$'000
Governance and Executive Management	This service provides for Councillors, and Executive Support and associated which provides the overall Governance Services to the Council.	<i>Exp</i>	645	906	891
		<i>Rev</i>	6	0	-
		<i>NET</i>	639	906	891
Information Management	This service is to provide the organisation with Records Management Services and Information and Telecommunications Services.	<i>Exp</i>	1,061	1,037	1,160
		<i>Rev</i>	-	-	-
		<i>NET</i>	1,061	1,037	1,160
Customer Services	This service provides for both internal and external customers by resolving the majority of customer enquiries, requests and payments at the first point of contact.	<i>Exp</i>	227	170	172
		<i>Rev</i>	-	-	-
		<i>NET</i>	227	170	172
Human Resources	This service provides the organisation with recruitment, training, organisational development, occupational health and safety and corporate risk management and insurance programs.	<i>Exp</i>	354	356	343
		<i>Rev</i>	4	4	-
		<i>NET</i>	350	352	343
Media and Communications	This service provides information to the community on Council's services, activities and events through print and online media.	<i>Exp</i>	177	194	196
		<i>Rev</i>	1	-	-
		<i>NET</i>	176	194	196

## G6 2. Services and service performance indicators

### Major Initiatives

- 1) Continued implementation of the Information Communications Technology Strategy
- 2) Implementation of the Volunteer Strategy

### Other

#### Initiatives

- 3) Ongoing implementation of a Councillor Development Program
- 4) Implementation of a customer service strategy

### 2.2 Service Performance Outcome Indicators

Service	Indicator	Performance Measure	Computation
Governance	Satisfaction	Satisfaction with Council decisions. (Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community)	Community satisfaction rating out of 100 with how Council has performed in making decisions in the interests of the community
Statutory planning	Decision making	Council planning decisions upheld at VCAT. (Percentage of planning application decisions subject to review by VCAT and that were not set aside)	[Number of VCAT decisions that did not set aside Council's decision in relation to a planning application / Number of VCAT decisions in relation to planning applications] x100
Roads	Satisfaction	Satisfaction with sealed local roads. (Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads)	Community satisfaction rating out of 100 with how Council has performed on the condition of sealed local roads.
Libraries	Participation	Active library members. (Percentage of the municipal population that are active library members)	[Number of active library members / municipal population] x100
Waste collection	Waste diversion	Kerbside collection waste diverted from landfill. (Percentage of garbage, recyclables and green organics collected from kerbside bins that is diverted from landfill)	[Weight of recyclables and green organics collected from kerbside bins / Weight of garbage, recyclables and green organics collected from kerbside bins] x100

## G6 2. Services and service performance indicators

Aquatic Facilities	Utilisation	Utilisation of aquatic facilities. (Number of visits to aquatic facilities per head of municipal population)	Number of visits to aquatic facilities / Municipal population
Animal Management	Health and safety	Animal management prosecutions. (Number of successful animal management prosecutions)	Number of successful animal management prosecutions
Food safety	Health and safety	Critical and major non-compliance notifications. (Percentage of critical and major non-compliance notifications that are followed up by Council)	[Number of critical non-compliance notifications and major non-compliance notifications about a food premises followed up / Number of critical non-compliance notifications and major non-compliance notifications about food premises] x100
Maternal and Child Health	Participation	Participation in the MCH service. (Percentage of children enrolled who participate in the MCH service)	[Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service] x100
Home and Community Care	Participation	Participation in HACC service (Percentage of the municipal target population who receive a HACC service)	(Number of people that received a HACC service / Municipal target population for HACC services) x100
		Participation in HACC service by CALD people (Percentage of the municipal target population in relation to CALD people who receive a HACC service)	(Number of CALD people who receive a HACC service / Municipal target population in relation to CALD people for HACC services) x100
Early Years	Participation	Participation in the MCH service (Percentage of children enrolled who participate in the MCH service)	(Number of children who attend the MCH service at least once (in the year) / Number of children enrolled in the MCH service) x100
		Participation in MCH service by Aboriginal children (Percentage of Aboriginal children enrolled who participate in the MCH service)	(Number of Aboriginal children who attend the MCH service at least once (in the year) / Number of Aboriginal children enrolled in the MCH service) x100

## **G6** 2. Services and service performance indicators

### **G8** 2.3 Reconciliation with budgeted operating result

	Net Cost (Revenue)	Expenditure	Revenue
	\$'000	\$'000	\$'000
Strategic Objective 1 - <i>Delivering our services in a financially viable way</i>	(2,845)	1,420	4,265
Strategic Objective 2 - <i>Build a healthy and active community</i>	685	2,366	1,681
Strategic Objective 3 - <i>Diversify and enhance our local economy</i>	1,023	3,411	2,388
Strategic Objective 4 - <i>Responding to and enhancing our built and natural environment</i>	11,771	21,130	9,359
Strategic Objective 5 - <i>Support our Councillors, staff, volunteers and the community to make informed and transparent decisions</i>	2,761	2,761	-
<b>Total</b>	<b>13,395</b>	<b>31,089</b>	<b>17,694</b>
<b>Expenses added in:</b>			
Depreciation ( <i>allocated against Strategic Objectives above - Total \$7,318,457</i> )	-		
Finance costs	148		
Others	-		
<b>Deficit before funding sources</b>	<b>13,543</b>		
<b>Funding sources added in:</b>			
Rates and charges revenue	12,318		
Capital grants and contributions	7,665		
Waste charge revenue	-		
<b>Total funding sources</b>	<b>19,983</b>		
<b>Operating (surplus)/deficit for the year</b>	<b>(6,440)</b>		

### 3. Financial Statements

This section presents information in regard to the Financial Statements and Statement of Human Resources. The budget information for the year 2019/20 has been supplemented with projections to 2022/23 extracted from the Strategic Resource Plan.

This section includes the following financial statements prepared in accordance with the *Local Government Act 1989* and the *Local Government (Planning and Reporting) regulations 2014*.

Comprehensive Income Statement  
Balance Sheet  
Statement of Changes in Equity  
Statement of Cash Flows  
Statement of Capital Works  
Statement of Human Resources

#### **Pending Accounting Standards**

The 2019-20 budget has been prepared based on the accounting standards applicable at the date of preparation. This means that pending accounting standards that will be in effect from the 2019-20 financial year have not been considered in the development of the budget.

Standards that are likely to impact on the 2019-20 financial statements, not considered in the preparation of the budget include:

- *AASB 16 Leases*
- *AASB 15 Revenue from Contracts with Customers*, and
- *AASB 1058 Income of Not for Profit Entities*.

While it is not possible to determine the precise impact of these standards at this time, the broad impact on Council is estimated to be as follows:

- *AASB 16 Leases* – Introduces a single lessee accounting model whereby the Council will be required to recognise a right of use asset and associated liability for leases longer than 12 months, except those considered to be of low value.
- *AASB 15 Revenue from Contracts with Customers* and *AASB 1058 Income of Not for Profit Entities* – Change the way that Councils recognise income and also address matters such as grant funding, contribution of assets and volunteer services. A key change is replacement for some transactions of the criteria of control as a determinant of the timing of income recognition, with the criteria of satisfying performance obligations in an enforceable agreement. These new standards have the potential to impact the timing of how the Council recognises income.

**G9 Comprehensive Income Statement**

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Income</b>						
Rates and charges	4.1.1	13,395	13,691	13,990	14,340	14,698
Statutory fees and fines	4.1.2	102	188	195	200	205
User fees	4.1.3	759	776	807	828	848
Grants - Operating	4.1.4	12,321	14,919	11,095	8,181	8,386
Grants - Capital	4.1.4	7,826	7,665	4,417	2,565	1,915
Contributions - monetary	4.1.5	1,389	185	50	50	55
Contributions - non-monetary	4.1.5	-	-	-	-	-
Net gain/(loss) on disposal of property, infrastructure, plant and equipment		10	50	100	100	100
Other income	4.1.6	408	203	278	278	279
<b>Total income</b>		<b>36,208</b>	<b>37,677</b>	<b>30,932</b>	<b>26,542</b>	<b>26,486</b>
<b>Expenses</b>						
Employee costs	4.1.7	9,134	9,927	10,097	10,450	10,795
Materials and services	4.1.8	15,780	13,139	9,825	6,892	7,064
Depreciation and amortisation	4.1.9	7,185	7,318	7,132	7,203	7,275
Bad and doubtful debts		51	50	19	25	21
Borrowing costs		297	148	-	-	-
Other expenses	4.1.10	793	654	1,111	980	950
<b>Total expenses</b>		<b>33,240</b>	<b>31,237</b>	<b>28,184</b>	<b>25,550</b>	<b>26,105</b>
<b>Surplus/(deficit) for the year</b>		<b>2,968</b>	<b>6,440</b>	<b>2,748</b>	<b>992</b>	<b>381</b>
<b>Other comprehensive income</b>						
<b>Items that will not be reclassified to surplus or deficit in future periods</b>						
Net asset revaluation increment /(decrement)		-	-	-	-	-
<b>Total comprehensive result</b>		<b>2,968</b>	<b>6,440</b>	<b>2,748</b>	<b>992</b>	<b>381</b>

	NOTES	Forecast	Budget	Strategic Resource Plan		
		Actual		Projections		
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Assets</b>						
<b>Current assets</b>						
Cash and cash equivalents		15,911	10,804	9,206	8,285	8,210
Trade and other receivables		2,000	1,949	2,678	2,271	2,259
Other financial assets		-	-	-	-	-
Inventories		63	63	63	63	63
Non-current assets classified as held for sale		-	-	-	-	-
Other assets		350	350	350	350	350
<b>Total current assets</b>	4.2.1	<b>18,324</b>	<b>13,166</b>	<b>12,297</b>	<b>10,969</b>	<b>10,882</b>
<b>Non-current assets</b>						
Trade and other receivables		-	-	-	-	-
Other financial assets		-	-	-	-	-
Investments in associates, joint arrangement and subsidiaries		-	-	-	-	-
Property, infrastructure, plant & equipment		202,082	206,680	210,594	212,666	213,176
Investment property		-	-	-	-	-
Intangible assets		-	-	-	-	-
<b>Total non-current assets</b>	4.2.1	<b>202,082</b>	<b>206,680</b>	<b>210,594</b>	<b>212,666</b>	<b>213,176</b>
<b>Total assets</b>		<b>220,406</b>	<b>219,846</b>	<b>222,891</b>	<b>223,635</b>	<b>224,058</b>
<b>Liabilities</b>						
<b>Current liabilities</b>						
Trade and other payables		1,521	1,521	1,818	1,570	1,612
Trust funds and deposits		150	150	150	150	150
Provisions		2,000	2,000	2,000	2,000	2,000
Interest-bearing liabilities	4.2.3	7,000	-	-	-	-
<b>Total current liabilities</b>	4.2.2	<b>10,671</b>	<b>3,671</b>	<b>3,968</b>	<b>3,720</b>	<b>3,762</b>
<b>Non-current liabilities</b>						
Provisions		950	950	950	950	950
Interest-bearing liabilities	4.2.3	-	-	-	-	-
<b>Total non-current liabilities</b>	4.2.2	<b>950</b>	<b>950</b>	<b>950</b>	<b>950</b>	<b>950</b>
<b>Total liabilities</b>		<b>11,621</b>	<b>4,621</b>	<b>4,918</b>	<b>4,670</b>	<b>4,712</b>
<b>Net assets</b>		<b>208,785</b>	<b>215,225</b>	<b>217,973</b>	<b>218,965</b>	<b>219,346</b>
<b>Equity</b>						
Accumulated surplus		102,179	108,619	111,367	112,359	112,740
Reserves		106,606	106,606	106,606	106,606	106,606
<b>Total equity</b>		<b>208,785</b>	<b>215,225</b>	<b>217,973</b>	<b>218,965</b>	<b>219,346</b>

**G9 Statement of Changes in Equity**

For the four years ending 30 June 2023

		Total	Accumulated Surplus	Revaluation Reserve	Other Reserves
	NOTES	\$'000	\$'000	\$'000	\$'000
<b>2019 Forecast Actual</b>					
Balance at beginning of the financial year		205,817	99,211	106,606	-
Surplus/(deficit) for the year		2,968	2,968	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>208,785</b>	<b>102,179</b>	<b>106,606</b>	<b>-</b>
<b>2020 Budget</b>					
Balance at beginning of the financial year		208,785	102,179	106,606	-
Surplus/(deficit) for the year		6,440	6,440	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves	4.3.1	-	-	-	-
Transfers from other reserves	4.3.1	-	-	-	-
<b>Balance at end of the financial year</b>	4.3.2	<b>215,225</b>	<b>108,619</b>	<b>106,606</b>	<b>-</b>
<b>2021</b>					
Balance at beginning of the financial year		215,225	108,619	106,606	-
Surplus/(deficit) for the year		2,748	2,748	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>217,973</b>	<b>111,367</b>	<b>106,606</b>	<b>-</b>
<b>2022</b>					
Balance at beginning of the financial year		217,973	111,367	106,606	-
Surplus/(deficit) for the year		992	992	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>218,965</b>	<b>112,359</b>	<b>106,606</b>	<b>-</b>
<b>2023</b>					
Balance at beginning of the financial year		218,965	112,359	106,606	-
Surplus/(deficit) for the year		381	381	-	-
Net asset revaluation increment/(decrement)		-	-	-	-
Transfers to other reserves		-	-	-	-
Transfers from other reserves		-	-	-	-
<b>Balance at end of the financial year</b>		<b>219,346</b>	<b>112,740</b>	<b>106,606</b>	<b>-</b>

## Statement of Cash Flows

For the four years ending 30 June 2023

Notes	Forecast	Budget	Strategic Resource Plan Projections		
	Actual		2020/21	2021/22	2022/23
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)	Inflows (Outflows)
<b>Cash flows from operating activities</b>					
Rates and charges	13,316	13,690	13,777	14,588	14,752
Statutory fees and fines	100	188	192	203	206
User fees	854	778	795	842	851
Grants - operating	12,320	14,219	10,927	8,323	8,416
Grants - capital	7,826	7,459	4,350	2,609	1,922
Contributions - monetary	1,389	185	50	50	55
Interest received	-	-	225	225	225
Dividends received	-	-	-	-	-
Trust funds and deposits taken	-	-	-	-	-
Other receipts	1,505	17	50	55	55
Net GST refund / payment	2,084	2,555	1,905	1,632	1,465
Employee costs	(9,200)	(9,812)	(10,478)	(11,040)	(11,231)
Materials and services	(19,674)	(14,090)	(10,197)	(7,281)	(7,350)
Trust funds and deposits repaid	-	-	-	-	-
Other payments	(911)	(654)	(1,154)	(1,035)	(988)
<b>Net cash provided by/(used in) operating activities</b> 4.4.1	9,609	14,535	10,442	9,171	8,378
<b>Cash flows from investing activities</b>					
Payments for property, infrastructure, plant and equipment	(13,721)	(12,544)	(12,151)	(10,202)	(8,563)
Proceeds from sale of property, infrastructure, plant and equipment	50	50	110	110	110
Payments for investments	-	-	-	-	-
Proceeds from sale of investments	-	-	-	-	-
Loan and advances made	-	-	-	-	-
Payments of loans and advances	-	-	-	-	-
<b>Net cash provided by/ (used in) investing activities</b> 4.4.2	(13,671)	(12,494)	(12,041)	(10,092)	(8,453)
<b>Cash flows from financing activities</b>					
Finance costs	(297)	(148)	-	-	-
Proceeds from borrowings	-	-	-	-	-
Repayment of borrowings	-	(7,000)	-	-	-
<b>Net cash provided by/(used in) financing activities</b> 4.4.3	(297)	(7,148)	-	-	-
<b>Net increase/(decrease) in cash &amp; cash equivalents</b>	(4,359)	(5,107)	(1,599)	(921)	(75)
Cash and cash equivalents at the beginning of the financial year	20,270	15,911	10,804	9,205	8,284
<b>Cash and cash equivalents at the end of the financial year</b>	15,911	10,804	9,205	8,284	8,209

## Statement of Capital Works

For the four years ending 30 June 2023

	NOTES	Forecast	Budget	Strategic Resource Plan Projections		
		Actual				
		2018/19	2019/20	2020/21	2021/22	2022/23
		\$'000	\$'000	\$'000	\$'000	\$'000
<b>Property</b>						
Land		-	-	-	-	-
Land improvements		-	630	259	266	273
<b>Total land</b>		-	630	259	266	273
Buildings		5,611	4,536	3,080	903	371
Heritage buildings		-	-	-	-	-
Building improvements		-	-	-	-	-
Leasehold improvements		-	-	-	-	-
<b>Total buildings</b>		5,611	4,536	3,080	903	371
<b>Total property</b>		5,611	5,166	3,339	1,169	644
<b>Plant and equipment</b>						
Heritage plant and equipment		-	-	-	-	-
Plant, machinery and equipment		639	740	1,266	1,281	1,313
Fixtures, fittings and furniture		-	-	-	-	-
Computers and telecommunications		429	430	550	170	174
Library books		200	50	52	53	55
<b>Total plant and equipment</b>		1,268	1,220	1,868	1,504	1,542
<b>Infrastructure</b>						
Roads		4,337	4,678	5,046	5,469	4,950
Bridges		-	-	-	-	-
Footpaths and cycleways		86	130	150	175	158
Drainage		190	190	-	-	-
Recreational, leisure and community facilities		1,030	80	415	638	436
Waste management		30	120	52	53	55
Parks, open space and streetscapes		195	-	-	-	-
Aerodromes		-	170	176	266	-
Off street car parks		-	-	-	-	-
Other infrastructure		-	-	-	-	-
<b>Total infrastructure</b>		5,868	5,368	5,839	6,601	5,599
<b>Total capital works expenditure</b>	4.5.1	12,747	11,754	11,046	9,274	7,785
<b>Represented by:</b>						
New asset expenditure		1,306	1,819	467	-	-
Asset renewal expenditure		6,303	7,975	10,371	8,307	7,785
Asset expansion expenditure		-	-	-	-	-
Asset upgrade expenditure		5,138	1,960	208	967	-
<b>Total capital works expenditure</b>	4.5.1	12,747	11,754	11,046	9,274	7,785
<b>Funding sources represented by:</b>						
Grants		7,583	7,665	4,417	2,565	1,915
Contributions		1,212	192	-	-	-
Council cash		3,952	3,897	6,629	6,709	5,870
Borrowings		-	-	-	-	-
<b>Total capital works expenditure</b>	4.5.1	12,747	11,754	11,046	9,274	7,785

## G10 Statement of Human Resources

For the four years ending 30 June 2023

	Forecast	Budget	Strategic Resource Plan Projections		
	Actual				
	2018/19	2019/20	2020/21	2021/22	2022/23
	\$'000	\$'000	\$'000	\$'000	\$'000
<b>Staff expenditure</b>					
Employee costs - operating	(9,133)	(9,927)	(10,097)	(10,450)	(10,795)
Employee costs - capital	-	-	-	-	-
<b>Total staff expenditure</b>	<b>(9,133)</b>	<b>(9,927)</b>	<b>(10,097)</b>	<b>(10,450)</b>	<b>(10,795)</b>
	FTE	FTE	FTE	FTE	FTE
<b>Staff numbers</b>					
Employees	115.0	115.0	115.0	115.0	115.0
<b>Total staff numbers</b>	<b>115.0</b>	<b>115.0</b>	<b>115.0</b>	<b>115.0</b>	<b>115.0</b>

A summary of human resources expenditure categorised according to the organisational structure of Council is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
2019/20	\$'000	\$'000	\$'000	\$'000	\$'000
Governance	617	504	113	-	-
Community Services	1,155	432	608	-	-
Corporate Services	1,362	1,106	256	-	-
Planning and Community Support	971	746	225	-	-
Human Resources	300	178	122	-	-
Works and Technical Services	5,093	4,818	275	-	-
<b>Total permanent staff expenditure</b>	<b>9,498</b>	<b>7,784</b>	<b>1,599</b>	<b>-</b>	<b>-</b>
Casuals, temporary and other expenditure	332				
Capitalised labour costs	97				
<b>Total expenditure</b>	<b>9,927</b>				

A summary of the number of full time equivalent (FTE) Council staff in relation to the above expenditure is included below:

Department	Budget	Comprises			
		Permanent		Casual	Temporary
		Full Time	Part time		
2019/20					
Governance	4	2	2	-	-
Community Services	12	4	8	-	-
Corporate Services	14	11	3	-	-
Planning and Community Support	10	8	2	-	-
Risk and Human Resources	3	2	1	-	-
Works and Technical Services	65	61	4	-	-
<b>Total permanent staff expenditure</b>	<b>108</b>	<b>88</b>	<b>20</b>	<b>-</b>	<b>-</b>
Casuals, temporary and other expenditure	6				
Capitalised labour costs	1				
<b>Total staff</b>	<b>115</b>				

## 4. Notes to the financial statements

This section presents detailed information on material components of the financial statements. Council needs to assess which components are material, considering the dollar amounts and nature of these components.

### 4.1 Comprehensive Income Statement

#### G11 4.1.1 Rates and charges

Rates and charges are required by the Act and the Regulations to be disclosed in Council's annual budget.

In developing the Strategic Resource Plan, rates and charges were identified as an important source of revenue. Planning for future rate increases has therefore been an important component of the Strategic Resource Planning process. The Fair Go Rates System (FGRS) sets out the maximum amount councils may increase rates in a year. For 2019/20 the FGRS cap has been set at 2.5%. The cap applies to both general rates and municipal charges and is calculated on the basis of council's average rates and charges.

The level of required rates and charges has been considered in this context, with reference to Council's other sources of income and the planned expenditure on services and works to be undertaken for the community.

To achieve these objectives while maintaining service levels and a strong capital expenditure program, the average general rate and the municipal charge will be below the 2.5% rate cap.

This will raise total rates and charges for 2019/20 to \$13.689 million.

4.1.1(a) The reconciliation of the total rates and charges to the Comprehensive Income Statement is as follows:

	2018-19 Forecast Actual	2019/20 Budget	Change	%
	\$'000	\$'000	\$'000	
General rates*	11,074	11,358	284	2.56%
Municipal charge*	754	752	(3)	(0.33%)
Waste management charge	1,425	1,421	(4)	(0.28%)
Supplementary rates and rate adjustments	(7)	-	7	(100.00%)
Interest on rates and charges	70	80	10	14.29%
Revenue in lieu of rates	79	81	2	2.00%
<b>Total rates and charges</b>	<b>13,395</b>	<b>13,691</b>	<b>297</b>	<b>2.21%</b>

\*These items are subject to the rate cap established under the FGRS

4.1.1(b) The rate in the dollar to be levied as general rates under section 158 of the Act for each type or class of land compared with the previous financial year

Type or class of land	2018/19 cents/\$CIV*	2019/20 cents/\$CIV*	Change
General rate for rateable residential properties	0.7715	0.7699	(0.21%)
General rate for rateable commercial and industrial properties	0.7715	0.7699	(0.21%)
General rate for rateable farming properties	0.6789	0.6314	(7.00%)

4.1.1(c) The estimated total amount to be raised by general rates in relation to each type or class of land, and the estimated total amount to be raised by general rates, compared with the previous financial year

Type or class of land	2018/19 \$'000	2019/20 \$'000	Change \$'000	%
Residential	2,474	2,521	47	1.90%
Commercial and Industrial	618	629	11	1.78%
Farming	7,982	8,208	226	2.83%
<b>Total amount to be raised by general rates</b>	<b>11,074</b>	<b>11,358</b>	<b>284</b>	<b>2.56%</b>

## 4. Notes to the financial statements

4.1.1(d) The number of assessments in relation to each type or class of land, and the total number of assessments, compared with the previous financial year

Type or class of land	2018/19 Number	2019/20 Number	Change Number	%
Residential	2,926	2,921	(5)	(0.17%)
Commercial and Industrial	447	454	7	1.57%
Farming	2,885	2,884	(1)	(0.03%)
<b>Total number of assessments</b>	<b>6,258</b>	<b>6,259</b>	<b>1</b>	<b>0.02%</b>

4.1.1(e) The basis of valuation to be used is the Capital Improved Value (CIV)

4.1.1(f) The estimated total value of each type or class of land, and the estimated total value of land, compared with the previous financial year

Type or class of land	2018/19 \$'000	2019/20 \$'000	Change \$'000	%
Residential	320,548	327,419	6,871	2.14%
Commercial and Industrial	79,972	81,706	1,734	2.17%
Farming	1,174,118	1,300,033	125,915	10.72%
<b>Total value of land</b>	<b>1,574,638</b>	<b>1,709,158</b>	<b>134,520</b>	<b>8.54%</b>

4.1.1(g) The municipal charge under Section 159 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$	Change \$	%
Municipal	170	170	-	0.00%

4.1.1(h) The estimated total amount to be raised by municipal charges compared with the previous financial year

Type of Charge	2018/19 \$	2019/20 \$	Change \$	%
Municipal	754,420	751,910	- 2,510	-0.33%

4.1.1(i) The rate or unit amount to be levied for each type of service rate or charge under Section 162 of the Act compared with the previous financial year

Type of Charge	Per Rateable Property 2018/19 \$	Per Rateable Property 2019/20 \$	Change \$	%
<i>Kerbside garbage and recycling collection</i>	414	413	(1)	(0.24%)
<b>Total</b>	<b>414</b>	<b>413</b>	<b>(1)</b>	<b>(0.24%)</b>

4.1.1(j) The estimated total amount to be raised by each type of service rate or charge, and the estimated total amount to be raised by service rates and charges, compared with the previous financial year

## 4. Notes to the financial statements

Type of Charge	2018/19	2019/20	Change	
	\$	\$	\$	%
<i>Kerbside garbage and recycling collection</i>	1,424,754	<b>1,420,814</b>	(3,940)	<b>(0.28%)</b>
<b>Total</b>	<b>1,424,754</b>	<b>1,420,814</b>	<b>(3,940)</b>	<b>(0.28%)</b>

4.1.1(k) The estimated total amount to be raised by all rates and charges compared with the previous financial year

	2018/19	2019/20	Change	
	\$'000	\$'000	\$'000	%
<i>General rates</i>	11,074	<b>11,358</b>	284	<b>2.56%</b>
<i>Municipal charge</i>	754	<b>752</b>	(3)	<b>(0.33%)</b>
<i>Kerbside collection and recycling</i>	1,425	<b>1,421</b>	(4)	<b>(0.28%)</b>
<i>Supplementary rates</i>	9	-	(9)	<b>(100.00%)</b>
<i>Electricity generation charge in lieu of rates</i>	79	<b>81</b>	2	<b>2.00%</b>
<b>Total Rates and charges</b>	<b>13,341</b>	<b>13,611</b>	<b>270</b>	<b>2.02%</b>

4.1.1(l) Fair Go Rates System Compliance

Buloke Shire Council is required to comply with the State Government's Fair Go Rates System (FGRS). The table below details the budget assumptions consistent with the requirements of the Fair Go Rates System.

	2018/19	2019/20
Total Rates	\$ 11,837,628	\$ 12,109,910
Number of rateable properties	6,258	6,259
Base Average Rate	\$ 1,891.60	\$ 1,934.80
Maximum Rate Increase (set by the State Government)	<b>2.25%</b>	<b>2.50%</b>
Capped Average Rate	\$ 1,898.86	\$ 1,938.89
Maximum General Rates and Municipal Charges Revenue	\$ 11,883,080	\$ 12,135,508
Budgeted General Rates and Municipal Charges Revenue	\$ 11,837,628	\$ 12,109,910
Budgeted Supplementary Rates	\$ 9,005	\$ -
Budgeted Total Rates and Municipal Charges Revenue	\$ 11,846,633	\$ 12,109,910

4.1.1(m) Any significant changes that may affect the estimated amounts to be raised by rates and charges

There are no known significant changes which may affect the estimated amounts to be raised by rates and charges. However, the total amount to be raised by rates and charges may be affected by:

- The making of supplementary valuations (2019/20: estimated \$nil and 2018/19: \$9,005)
- The variation of returned levels of value (e.g. valuation appeals)
- Changes of use of land such that rateable land becomes non-rateable land and vice versa
- Changes of use of land such that residential land becomes business land and vice versa.

4.1.1(n) Differential rates

## 4. Notes to the financial statements

### Rates to be levied

The rate and amount of rates payable in relation to land in each category of differential are:

- A general rate of 0.007699% (0.007699 cents in the dollar of CIV) for all rateable residential properties; and
- A general rate of 0.007699% (0.007699 cents in the dollar of CIV) for all rateable commercial and industrial properties.
- A general rate of 0.006314% (0.006314 cents in the dollar of CIV) for all rateable farming properties.

Each differential rate will be determined by multiplying the Capital Improved Value of each rateable land (categorised by the characteristics described below) by the relevant percentages indicated above.

Council considers that each differential rate will contribute to the equitable and efficient carrying out of council functions. Details of the objectives of each differential rate, the types of classes of land, which are subject to each differential rate and the uses of each differential rate, are set out below.

### Commercial and Industrial land

Commercial and Industrial land is any land, which is:

- Occupied for the principal purpose of carrying out the manufacture or production of, or trade in, goods or services; or
- Unoccupied but zoned commercial or industrial under the Buloke Shire Council Planning Scheme.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to commercial and industrial land. The vacant land affected by this rate is that which is zoned commercial and/or industrial under the Buloke Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

### Residential land

Residential land is any land, which is:

- Occupied for the principal purpose of physically accommodating persons; or
- Unoccupied but zoned residential under the Buloke Shire Planning Scheme and which is not commercial land.

## 4. Notes to the financial statements

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services; and
- Provision of general support services.

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is wherever located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

The characteristics of planning scheme zoning are applicable to the determination of vacant land which will be subject to the rate applicable to residential land. The vacant land affected by this rate is that which is zoned residential under the Buloke Shire Council Planning Scheme. The classification of land which is improved will be determined by the occupation of that land and have reference to the planning scheme zoning.

The types of buildings on the land within this differential rate are all buildings which are now constructed on the land or which are constructed prior to the expiry of the 2019/20 financial year.

### Farm Land

Farm land is any rateable land:

- That is not less than 2 hectares in area;
- That is used primarily for grazing (including agistment), dairying, pig-farming, poultry farming, fish farming, tree farming, bee keeping, viticulture, horticulture, fruit growing or the growing of crops of any kind or any combination of those activities; and that is used by a business;
- That has significant and substantial commercial purpose or character;
- That seeks to make a profit on a continuous or repetitive basis from its activities on the land;

The types and classes of rateable land within this differential rate are those having the relevant characteristics described above.

The objective of this differential rate is to ensure that all rateable land makes an equitable financial contribution to the cost of carrying out the functions of Council, including (but not limited to) the:

- Construction and maintenance of infrastructure assets;
- Development and provision of health and community services;
- Provision of general support services;
- To maintain agriculture as a major industry in the municipal district; and,
- To ensure that the concessional rate in the dollar declared for defined Farm Land properties is fair and equitable, having regard to the cost of provision of Council services, and the level of benefits derived from expenditures made by Council on behalf of the farm sector.

The money raised by the differential rate will be applied to the items of expenditure described in the Budget by Council. The level of the rate for land in this category is considered to provide for an appropriate contribution to Council's budgeted expenditure, having regard to the characteristics of the land.

The geographic location of the land within this differential rate is where it is located within the municipal district, without reference to ward boundaries.

The use of the land within this differential rate, in the case of improved land, is any use of land.

## 4. Notes to the financial statements

### G12 4.1.2 Statutory fees and fines

	Forecast Actual		Budget		Change	
	2018/19	2019/20	2019/20			
	\$'000	\$'000	\$'000	\$'000	%	
Election fines	-	-	-	-	0.00%	
Town planning fees	42	57	14	34.36%		
Revenue collection	6	6	0	1.61%		
Compliance	51	120	69	135.69%		
Building	3	5	2	60.71%		
<b>Total statutory fees and fines</b>	<b>102</b>	<b>188</b>	<b>85</b>	<b>83.73%</b>		

Election fines - No council election is scheduled for 2019/20

### G12 4.1.3 User fees

	Forecast Actual		Budget		Change	
	2018/19	2019/20	2019/20			
	\$'000	\$'000	\$'000	\$'000	%	
Planning	-	1	0	36.5%		
Compliance	50	68	18	35.0%		
Home Help General	330	340	10	3.1%		
Public Health and Wellbeing	42	42	-	0.0%		
Immunization Services	1	1	-	0.0%		
Building Regulations and Inspections	90	90	-	0.0%		
Swimming Pools	1	1	-	0.0%		
Caravan Parks	30	30	-	0.0%		
Halls	5	5	-	0.0%		
Pump Stations Water Re Use and Standpipes	-	-	-	0.0%		
Landfill and Transfer Stations	90	90	-	0.0%		
Saleyards Truck Wash	120	110	(10)	(8.3%)		
<b>Total user fees</b>	<b>759</b>	<b>776</b>	<b>18</b>	<b>2.3%</b>		

## 4. Notes to the financial statements

### G13 4.1.4 Grants

Grants are required by the Act and the Regulations to be disclosed in Council's annual budget.

	Forecast Actual		Budget		Change	
	2018/19	2019/20	2019/20			
	\$'000	\$'000	\$'000		%	
<b>Grants were received in respect of the following:</b>						
Summary of grants						
Commonwealth funded grants	13,361	16,148	2,786		21%	
State funded grants	6,785	6,437	(348)		(5%)	
<b>Total grants received</b>	<b>20,146</b>	<b>22,584</b>	<b>2,438</b>		<b>12%</b>	
<b>(a) Operating Grants</b>						
<b>Recurrent - Commonwealth Government</b>						
Financial Assistance Grants	3,189	6,661	3,473		109%	
General home care	650	656	5		1%	
Meals on wheels	54	54	-		-	
<b>Recurrent - State Government</b>						
Aged care	174	75	(99)		(57%)	
School crossing supervisors	12	12	-		-	
Libraries	124	114	(10)		(8%)	
Maternal and child health	167	235	67		40%	
Meals on wheels	3	1	(2)		(66%)	
3 year old Preschool	-	115	115		#DIV/0!	
Other	15	21	5		34%	
Playgroups	55	55	-		-	
Community safety - Emergency management	60	60	-		-	
Volunteer co-ordination	10	4	(6)		(65%)	
<b>Total recurrent grants</b>	<b>4,514</b>	<b>8,062</b>	<b>3,548</b>		<b>79%</b>	
<b>Non-recurrent - Commonwealth Government</b>						
Flood rehabilitation works	7,000	5,000	(2,000)		(29%)	
Lake Tyrrell Intersection		1,500	1,500		-	
<b>Non-recurrent - State Government</b>						
Community Plans	90	-	(90)		(100%)	
Environmental management	113	-	(113)		(100%)	
Other	219	347	128		59%	
Family and children	385	10	(375)		(97%)	
<b>Total non-recurrent grants</b>	<b>7,806</b>	<b>6,857</b>	<b>(949)</b>		<b>(12%)</b>	
<b>Total operating grants</b>	<b>12,321</b>	<b>14,919</b>	<b>2,599</b>		<b>21%</b>	
<b>(b) Capital Grants</b>						
<b>Recurrent - Commonwealth Government</b>						
Roads to recovery	1,252	1,599	347		28%	
<b>Total recurrent grants</b>	<b>1,252</b>	<b>1,599</b>	<b>347</b>		<b>28%</b>	
<b>Non-recurrent - Commonwealth Government</b>						
Buildings	1,100	-	(1,100)		-	
Drought Community Program	-	677	677		-	
Livestock management	116	-	(116)		(100%)	
<b>Non-recurrent - State Government</b>						
Buildings	2,093	2,560	467		22%	
Flood Prevention	454	-	(454)		-	
Waste Management	158	-	(158)		(100%)	
Roads infrastructure	1,941	1,800	(141)		(7%)	
Other	712	1,029	317		45%	
<b>Total non-recurrent grants</b>	<b>6,574</b>	<b>6,066</b>	<b>(508)</b>		<b>(8%)</b>	
<b>Total capital grants</b>	<b>7,826</b>	<b>7,665</b>	<b>(161)</b>		<b>(2%)</b>	
<b>Total Grants</b>	<b>20,146</b>	<b>22,584</b>	<b>2,438</b>		<b>12%</b>	

The budget allows all Financial Assistance Grants to be received during the 2019/20 financial year. In the 2018/19 forecast 50% of the grant was received June 2018.

## 4. Notes to the financial statements

### G12 4.1.5 Contributions

	Forecast Actual	Budget	Change	
	2018/19	2019/20	\$'000	%
	\$'000	\$'000		
Monetary	1,389	185	(1,204)	(86.71%)
Non-monetary	-	-	-	-
<b>Total contributions</b>	<b>1,389</b>	<b>185</b>	<b>(1,204)</b>	<b>(86.71%)</b>

Council forecasts for contributions in relation to the following major capital projects in 2018/19.

- Donald Community Precinct \$250,000
- Charlton Park \$950,000

	Forecast Actual	Budget	Change	
	2018/19	2019/20	\$'000	%
	\$'000	\$'000		
Interest	275	132	(143)	(52.13%)
Other Income	132	70	(62)	(46.80%)
<b>Total other income</b>	<b>407</b>	<b>202</b>	<b>(205)</b>	<b>(50.40%)</b>

### G12 4.1.7 Employee costs

	Forecast Actual	Budget	Change	
	2018/19	2019/20	\$'000	%
	\$'000	\$'000		
Wages and salaries	8,427	9,131	704	8.36%
WorkCover	214	215	1	0.25%
Superannuation	460	518	58	12.62%
Fringe Benefit Taxation	33	63	31	94.58%
<b>Total employee costs</b>	<b>9,134</b>	<b>9,927</b>	<b>794</b>	<b>8.69%</b>

### G12 4.1.8 Materials and services

	Forecast Actual	Budget	Change	
	2018/19	2019/20	\$'000	%
	\$'000	\$'000		
Materials, services and contracts	13,777	11,094	(2,684)	(19.48%)
Utilities	506	514	8	1.60%
Plant costs	1,497	1,531	34	2.26%
<b>Total materials and services</b>	<b>15,780</b>	<b>13,139</b>	<b>(2,642)</b>	<b>(16.74%)</b>

Materials, services and contracts - higher than normal as a result of carried forward flood restoration works in 2018/19

## 4. Notes to the financial statements

### G12 4.1.9 Depreciation and amortisation

	Forecast Actual		Budget		Change	
	2018/19	2019/20	2019/20			
	\$'000	\$'000	\$'000	\$'000	%	
Property	1,476	1,476		0	0.00%	
Plant & equipment	783	916		133	17.02%	
Infrastructure	4,926	4,926		-	-	
<b>Total depreciation and amortisation</b>	<b>7,185</b>	<b>7,318</b>		<b>133</b>	<b>1.86%</b>	

Property and infrastructure valuation not finalised at the time of preparing budget. Depreciation and amortisation based on 18/19 valuations

### G12 4.1.10 Other expenses

Add additional tables for each material component of the Comprehensive Income Statement

	Forecast Actual		Budget		Change	
	2018/19	2019/20	2019/20			
	\$'000	\$'000	\$'000	\$'000	%	
Auditors remuneration - VAGO	64	65		1	1.56%	
Bank fees	30	30		-	-	
Mayoral and Councillor allowances	186	190		5	2.48%	
Council meeting expenses	10	12		2	20.00%	
Contributions and donations	352	301		(51)	(14.41%)	
Auditors remuneration - Internal and Audit Committee	31	15		(16)	(51.49%)	
Other	120	41		(80)	(66.07%)	
<b>Total other expenses</b>	<b>793</b>	<b>654</b>		<b>(139)</b>	<b>(17.48%)</b>	

## 4.2 Balance Sheet

### 4.2.1 Assets

Council is forecasting cash and investment position at 30 June 2020 of \$10.8M. The continues to reflect Council's strong cash position after the Council has repaid a loan liability of \$7 M in November 2019.

### 4.2.2 Liabilities

Loan liability of \$7M to be repaid in November 2019

### G14 4.2.3 Borrowings

The table below shows information on borrowings specifically required by the Regulations.

	2018/19	2019/20
	\$	\$
Amount borrowed as at 30 June of the prior year	7,000,000	-
Amount proposed to be borrowed	-	-
Amount projected to be redeemed	-	-
<b>Amount of borrowings as at 30 June</b>	<b>7,000,000</b>	<b>-</b>

## **4. Notes to the financial statements**

### **4.3 Statement of changes in Equity**

#### **4.3.1 Reserves**

Nil change anticipated

#### **4.3.2 Equity**

Movement in equity due to increased accumulated surplus only

### **4.4 Statement of Cash Flows**

#### **4.4.1 Net decrease in cash and cash equivalents for the year**

Council cash reserves will reduce by approximately \$5.1 M during 2019/20 due to the schedule \$7 M loan repayment.

## 4. Notes to the financial statements

### 4.5 Capital works program

This section presents a listing of the capital works projects that will be undertaken for the 2019/20 year, classified by expenditure type and funding source. Works are also disclosed as current budget or carried forward from prior year.

#### G15 4.5.1 Summary

	Forecast Actual 2018/19 \$'000	Budget 2019/20 \$'000	Change \$'000	%
Property	5,611	5,166	- 445	-7.93%
Plant and equipment	1,268	1,220	- 48	-3.79%
Infrastructure	5,868	5,368	- 500	-8.52%
<b>Total</b>	<b>12,747</b>	<b>11,754</b>	<b>- 993</b>	<b>-7.79%</b>

	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
Property	5,166	1,719	1,937	1,510	-	4,186	192	788	-
Plant and equipment	1,220	20	1,200	-	-	-	-	1,220	-
Infrastructure	5,368	80	4,838	450	-	3,479	-	1,889	-
<b>Total</b>	<b>11,754</b>	<b>1,819</b>	<b>7,975</b>	<b>1,960</b>	<b>-</b>	<b>7,665</b>	<b>192</b>	<b>3,897</b>	<b>-</b>

Refer to 4.5.2 for details of Capital Projects summarised above on pages 36-37

## 4. Notes to the financial statements

### 4.5.2 Current Budget

### 4.5 Capital works program - continued

G15 Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New	Renewal	Upgrade	Expansion	Grants	Contrib.	Council cash	Borrowings
		\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
<b>PROPERTY</b>									
<b>Land Improvements</b>									
<i>Park Irrigation</i>	40	-	40	-	-	-	-	40	-
<i>Park &amp; street furniture/BBQ</i>	20	-	20	-	-	-	-	20	-
<i>Streetscape Improvements</i>	440	-	440	-	-	320	-	120	-
<i>Town entrances</i>	10	-	10	-	-	-	-	10	-
<b>Buildings</b>									
<i>Donald Community Precinct</i>	950	-	-	950	-	470	-	480	-
<i>Charlton Park 2020</i>	560	-	-	560	-	750	-	190	-
<i>Charlton Early Years</i>	350	-	350	-	-	350	-	-	-
<i>Charlton Riverfront</i>	450	450	-	-	-	450	-	-	-
<i>Donald Riverfront</i>	450	450	-	-	-	450	-	-	-
<i>Lake Tyrrell Infrastructure</i>	526	526	-	-	-	526	37	37	-
<i>Birchip Community Leisure Centre</i>	85	-	85	-	-	85	-	-	-
<i>Oval Sprinkler System</i>									
<i>Berrillock Tynan Park Toilets Replacement</i>	135	-	135	-	-	135	-	-	-
<i>Culgoa Public Toilets Replacement</i>	100	-	100	-	-	100	-	-	-
<i>Nandaly Travellers Rest Development</i>	122	-	122	-	-	122	-	-	-
<i>Nullawil Public Toilet Replacement</i>	95	-	95	-	-	95	-	-	-
<i>Wycheproof Centenary Park Toilet Replacement</i>	140	-	140	-	-	140	-	-	-
<b>Building Improvements</b>									
<i>Depot Safety</i>	30	-	30	-	-	-	-	30	-
<i>Municipal offices renewal</i>	20	-	20	-	-	-	-	20	-
<i>Split system replacement</i>	15	-	15	-	-	-	-	15	-
<i>Sustainability Developments</i>	100	100	-	-	-	50	-	50	-
<i>Birchip Leisure Centre</i>	145	-	145	-	-	10	35	100	-
<i>Donald Skate Park</i>	193	193	-	-	-	133	60	-	-
<i>Wycheproof Golf Club Kitchen</i>	60	-	60	-	-	-	30	30	-
<i>Wycheproof Bowls Club Kitchen</i>	60	-	60	-	-	-	30	30	-
<i>Donald Kindergarten Decking</i>	70	-	70	-	-	-	-	70	-
<b>TOTAL PROPERTY</b>	<b>5,166</b>	<b>1,719</b>	<b>1,937</b>	<b>1,510</b>	<b>-</b>	<b>4,186</b>	<b>192</b>	<b>788</b>	<b>-</b>
<b>PLANT AND EQUIPMENT</b>									
<b>Plant, Machinery and Equipment</b>									
<i>Major Plant</i>	650	-	650	-	-	-	-	650	-
<i>Minor Plant</i>	20	-	20	-	-	-	-	20	-
<i>Sale yards equipment</i>	70	20	50	-	-	-	-	70	-
<b>Computers and Telecommunications</b>									
<i>General IT and equipment replacen</i>	160	-	160	-	-	-	-	160	-
<i>Asset management system</i>	40	-	40	-	-	-	-	40	-
<i>New IT system</i>	200	-	200	-	-	-	-	200	-
<i>Engineering design equipment</i>	30	-	30	-	-	-	-	30	-
<b>Library books</b>									
<i>Book purchases</i>	50	-	50	-	-	-	-	50	-
<b>TOTAL PLANT AND EQUIPMENT</b>	<b>1,220</b>	<b>20</b>	<b>1,200</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,220</b>	<b>-</b>

#### 4. Notes to the financial statements

Capital Works Area	Project Cost \$'000	Asset expenditure types				Summary of Funding Sources			
		New \$'000	Renewal \$'000	Upgrade \$'000	Expansion \$'000	Grants \$'000	Contrib. \$'000	Council cash \$'000	Borrowings \$'000
<b>INFRASTRUCTURE</b>									
<b>Roads</b>									
<i>Reseal Program</i>	1,008	-	1,008	-	-	862	-	146	-
<i>Birchip Corack Final Seal</i>	75	-	75	-	-	50	-	26	-
<i>Yeungroon Final Seal</i>	75	-	75	-	-	50	-	26	-
<i>Watchem Warrack Final Seal</i>	80	-	80	-	-	53	-	27	-
<i>Watchem Warrack (Stage 2)</i>	450	-	-	450	-	450	-	-	-
<i>Major Patch &amp; Culvert</i>	100	-	100	-	-	66	-	34	-
<i>Road Resheeting</i>	560	-	560	-	-	370	-	190	-
<i>Culgoa Ultima</i>	2,250	-	2,250	-	-	1,500	-	750	-
<b>Footpaths and Cycleways</b>									
<i>Renewal program</i>	70	-	70	-	-	-	-	70	-
<i>Avon Plains Road Donald</i>	60	-	60	-	-	-	-	60	-
<b>Drainage</b>									
<i>Walker Street Donald</i>	75	-	75	-	-	-	-	75	-
<i>Charlton Drainage Feasibility</i>	115	-	115	-	-	80	-	35	-
<b>Recreational, Leisure &amp; Community Facilities</b>									
<i>Swimming pools</i>	80	-	80	-	-	-	-	80	-
<i>Playground replacement</i>	80	-	80	-	-	-	-	80	-
<b>Waste Management</b>									
<i>Wycheproof transfer station fence</i>	40	-	40	-	-	-	-	40	-
<i>Solar power to Charlton transfer station</i>	25	25	-	-	-	-	-	25	-
<i>Solar power to Wycheproof transfer station</i>	25	25	-	-	-	-	-	25	-
<i>E-waste storage sheds</i>	30	30	-	-	-	-	-	30	-
<b>Aerodromes</b>									
<i>Donald runway reseal</i>	170	-	170	-	-	-	-	170	-
<b>TOTAL INFRASTRUCTURE</b>	<b>5,368</b>	<b>80</b>	<b>4,838</b>	<b>450</b>	<b>-</b>	<b>3,479</b>	<b>-</b>	<b>1,889</b>	<b>-</b>
<b>TOTAL NEW CAPITAL WORKS</b>	<b>11,754</b>	<b>1,819</b>	<b>7,975</b>	<b>1,960</b>	<b>-</b>	<b>7,665</b>	<b>192</b>	<b>3,897</b>	<b>-</b>

## G16 5. Financial performance indicators

The following table highlights Council's current and projected performance across a range of key financial performance indicators. These indicators provide a useful analysis of Council's financial position and performance and should be interpreted in the context of the organisation's objectives.

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	+/-
<b>Operating position</b>									
Adjusted underlying result	Adjusted underlying surplus (deficit) / Adjusted underlying revenue	1	6.80%	(23.14%)	(4.72%)	(6.50%)	(6.78%)	(6.48%)	-
<b>Liquidity</b>									
Working Capital	Current assets / current liabilities	2	415.00%	171.72%	358.65%	309.90%	294.87%	289.26%	o
Unrestricted cash	Unrestricted cash / current liabilities	3	375.00%	147.70%	290.22%	228.23%	218.68%	214.25%	o
<b>Obligations</b>									
Loans and borrowings	Interest bearing loans and borrowings / rate revenue	4	54.00%	52.26%	-	-	-	-	-
Loans and borrowings	Interest and principal repayments on interest bearing loans and borrowings / rate revenue		2.30%	2.22%	1.13%	-	-	-	-
Indebtedness	Non-current liabilities / own source revenue		55.00%	47.71%	-	-	-	-	-
Asset renewal	Asset renewal expenses / Asset depreciation	5	%	87.72%	108.97%	145.42%	115.33%	107.01%	o
<b>Stability</b>									
Rates concentration	Rate revenue / adjusted underlying revenue	6	58.00%	49.62%	45.90%	52.86%	59.93%	59.95%	o
Rates effort	Rate revenue / CIV of rateable properties in the municipality		0.94%	0.78%	0.80%	0.82%	0.84%	0.86%	o

Indicator	Measure	Notes	Actual	Forecast	Budget	Strategic Resource Plan Projections			Trend
			2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	+/-
<b>Efficiency</b>									
Expenditure level	Total expenses/ no. of property assessments		\$4,036	\$5,311	\$4,991	\$4,503	\$4,082	\$4,171	o
Revenue level	Residential rate revenue / no. of residential property assessments		\$1,406	\$846	\$863	\$880	\$898	\$916	o
Workforce turnover	No. of permanent staff resignations & terminations / average no. of permanent staff for the financial year		16%	12%	5%	5%	5%	5%	-

### Key to Forecast Trend:

- + Forecasts improvement in Council's financial performance/financial position indicator
- o Forecasts that Council's financial performance/financial position indicator will be steady
- Forecasts deterioration in Council's financial performance/financial position indicator

## 2019/2020 Fees & Charges

### VENUE HIRE - PUBLIC HALLS

Events or Groups defined by the following categories will be eligible to have hire fees waived:

- Ceremonies held in recognition of Australia Day or Anzac Day.
- Community Groups - community based non- for-profit organisation or association of persons where open membership and participation in activities is encouraged. A community group may take part in profit-making activities, but the surplus is reinvested in pursuit of the group's goals. A community group may be:
  - An organisation whose primary aim is to provide services and benefits to the community (e.g. Lions Clubs, Community forums, Business Networks, Schools, Health Related services and Sporting Clubs)
  - Special interest or advocacy groups for particular sections of the community (e.g. Senior Citizens, Probus, Red Cross). This does not include political parties or groups
  - A group of people having a shared ethnic, cultural or religious identity
  - Neighbourhood or shared interest groups

<i>(Casual hire)</i>	<i>Main Hall (max. 6 hours)</i>	<i>Supper Room (max. 6 hours)</i>	<i>Cost p/h (over max. hours)</i>	<i>Kitchen</i>	<i>All day booking (24 hours, full use of venue)</i>	<i>Bond</i>
<b>Birchip</b> (max. 250 people)	\$230.00	\$65.00	\$50.00	\$42.00	\$400.00	\$500*
<b>Charlton</b> (max. 300 people)	\$230.00	\$65.00	\$50.00	\$42.00	\$400.00	\$500*
<b>Donald</b> (max. 250 people)	\$230.00	\$65.00	\$50.00	\$42.00	\$400.00	\$500*
<b>Wycheproof</b> (max. 250 people)	\$230.00	\$65.00	\$50.00	\$42.00	\$400.00	\$500*

A Bond is required for all bookings where alcohol is served. The Bond is refundable if there is no damage or requirement for additional cleaning.

\*Inspections will be carried out by Buloke Shire Council's Superintendent Buildings and Properties.

Casual Hire is defined as: Any group, individual or organisation that hires the facility once off or on an irregular basis.

### SENIOR CITIZENS

<i>Clubrooms</i>	<i>Charlton</i>	<i>Donald</i>	<i>Wycheproof</i>
<b>Max. 6 hours</b>	\$105.00	\$105.00	\$105.00
Cost per hour over max.	\$28.00	\$28.00	\$28.00
<b>Regular Hire</b>			
Private or Commercial	\$42.00		

*Regular Hire:* Any group, individual or organisation that hires the facility on an ongoing basis. To be considered a Regular User, one of the following criteria must be met;

- *Weekly hire - minimum of 10 consecutive weeks,*
- *Fortnightly hire - minimum of 10 consecutive fortnights,*
- *Monthly hire - minimum of 10 consecutive months*

*Commercial hirers:* Those who undertake activities for the purpose of generating a profit.

*Private/Individual hirers:* Those who undertake activities for the purpose of private events and activities.

## WYCHEPROOF SALEYARDS

<i>Wycheproof Saleyards</i>	<i>2018/2019</i>	<i>2019/2020</i>
Yard Fees	0.90% of gross sales turnover	0.90% of gross sales turnover
Agent's Fees	13% of yard fees	13% of yard fees
Public Holiday Penalty Rate	\$1,000	\$1,000
Unsold stock fee (per head)	.20 cents	.20 cents
Destruction and disposal of dead stock fee (per head)	\$20.00	\$20.00
<i>Truck Wash</i>		
Key Deposit (Avdata) Refunded on return of keys	\$26.00	\$26.00
Water Usage	\$0.90 per minute	\$0.90 per minute

## STAND PIPES

<i>Stand Pipes</i>	<i>2018/2019</i>	<i>2019/2020</i>
	\$10.00 minimum charge for under 1,000 litres or \$10.00 per 1,000 litres	\$10.00 minimum charge for under 1,000 litres or \$10.00 per 1,000 litres

## ANIMAL CONTROL

## Dog and Cat Registration Fees

*\* Since May 2007 Council can only register animals that have been micro chipped*

*\* \$4.00 levy per dog & cat is collected by Council on behalf of the State government*

	<i>2018/2019</i>	<i>2019/2020</i>
Dog or Cat (Not Micro chipped or Desexed – only relevant to animals registered prior to May 2007)	\$112.00	\$118.00
Dog or Cat (Micro chipped plus one or more of the following – desexed, not desexed, working or farm dog, over 10 years old or VCA members)	\$38.00	\$39.00
Pensioner Concession - Dog/Cat full (Half price for all dog and cat registration categories)	\$21.00	\$59.00
Pensioner Concession - Dog/Cat reduced (Half price for all dog and cat registration categories)	\$21.00	\$19.00
Guide dogs, racing dogs (greyhounds), police dogs	No charge	No charge
Replacement lifetime tag/s	No charge	No charge
Registered animals moving to Buloke	No charge	No charge

## IMPOUNDED LIVESTOCK

<i>Release Fees</i>	<i>2018/2019</i>	<i>2019/2020</i>
Sheep up to 5 head	\$100.00	\$100.00
Sheep per head over 5	\$12.00	\$12.00
Goats and pigs up to 2 head	\$100.00	\$100.00
Goats and pigs per head over 2	\$20.00	\$20.00
Cattle up to 3 head	\$250.00	\$250.00
Cattle per head over 3	\$100.00	\$100.00
Horses per head	\$250.00	\$250.00
Transport of livestock	Total cost of transport	Total cost of transport

<i>Sustenance – per day or part thereof – per head</i>	<i>2018/2019</i>	<i>2019/2020</i>
Sheep	\$10.00	\$10.00
Goats and Pigs	\$25.00	\$25.00
Cattle and Horses	\$20.00	\$25.00
<b>Dogs and Cats (includes sustenance) – per dog and cat</b>		
1 to 4 days	\$80.00	\$80.00
Second impoundment (within a 12 month period)	New fee	\$160.00
Third and subsequent impoundments (within 12 month period)	New fee	\$320.00
For every day in excess of 4 days (maximum 8 days)	\$20.00	\$20.00
Animal Surrender fee	\$200.00	\$200.00
<b>Impounded Vehicles and Caravans – per vehicle plus other associated costs</b>		
Release fee (plus towing fee incurred)	\$275.00	\$285.00
<b>Impounded Goods – including signage and street furniture - per lot – plus other associated costs</b>		
Release fee (plus any associated costs)	\$180.00	\$185.00
<b>Local Laws</b>		
Local laws Annual Fee	\$55.00	\$58.00
Permit for the keeping of excess animals (valid for three years)	New fee	\$58.00
<b>Administration Fees</b>		
Notice To Comply Issue Fee	\$20.00	\$58.00
<b>Hire of Cat trap</b>		
Deposit	New fee	\$100.00
<b>Hire charges:</b>		
First two weeks per week	New fee	\$10.00
Third and subsequent weeks per week	New fee	\$50.00
<b>Domestic Animal Businesses</b>		
Registration Renewal	\$200.00	\$200.00
Annual Audit Inspection Fee	\$100.00	\$100.00
New Registration	\$250.00	\$250.00
<b>SUNDRY DEBTORS</b>		
<b>Hire of Council equipment and operator where local service alternatives are not available, including compulsory fire clearances.</b>		
Plant	150% of plant hire rate	150% of plant hire rate
Operator (Labour)	\$55.00 per hour plus plant fee – as above	\$55.00 per hour plus plant fee – as above
Quarry products from non-Council quarry sources	150% Cost to Council plus plant and operator costs – as above.	150% Cost to Council plus plant and operator costs – as above.

**WASTE CHARGES**

<i>Waste</i>	<i>2018/2019</i>	<i>2019/2020</i>
Municipal Waste Collection and Disposal Charge (One 120L bin for putrescibles waste (collected weekly) and one 240L bin for recyclables (collected fortnightly). Service is compulsory for all residential properties and available to commercial and farm properties on request.	\$414.00	\$413.00
Optional additional 240L bin for recycling	\$90.00 per bin	\$90.00 per bin

<i>Landfill</i>	<i>2018/2019</i>	<i>2019/2020</i>
Minimum General Waste charge	\$8.00	\$8.00
Green Waste	\$8.00 per cubic mtr/minimum charge	\$8.00 per cubic mtr/minimum charge
Car boot per load	\$16.00	\$16.00
6 x 4 Trailer Load/Ute Load up to 1 cubic metre	\$25.00	\$26.00
Tandem Trailer up to 2 cubic metres	\$49.00	\$50.00
Wheelie bin 120L	\$10.00	\$11.00
Wheelie bin 240L	\$12.00	\$14.00
General Waste to Landfill (per cubic metre)	\$25.00	\$26.00
Commercial Waste (per cubic metre)	\$25.00	\$30.00
Builder Waste and Concrete (per cubic metre)	\$40.00	\$40.00
Concrete uncontaminated (per cubic metre)	\$40.00	\$40.00
Bricks uncontaminated (per cubic metre)	\$40.00	\$40.00
White Goods (doors must be removed from refrigerators, ovens and dishwashers)	Free to local residents only	Free to local residents only
Car Bodies	Free to local residents only	Free to local residents only
TV Screens and Computer Monitors	\$12.00	\$12.00
Mattresses	\$40.00	\$40.00

<i>Tyres</i>	<i>2018/2019</i>	<i>2019/2020</i>
Light car tyre	\$9.00	\$10.00
Car tyre on rim	\$26.00	\$26.00
4WD and Light Truck tyre	\$16.00	\$16.00
Truck tyre	\$35.00	\$35.00
Truck tyre on rim	\$60.00	\$60.00
Small tractor tyres	\$110.00	\$120.00
Large tractor tyres	\$180.00	\$200.00

<i>Animal Carcasses</i>	<i>2018/2019</i>	<i>2019/2020</i>
Poultry (including turkeys) per bird	\$7.00	\$7.00
Cats and Dogs	\$10.00	\$10.00
Sheep, Pigs and Goats	\$20.00	\$20.00
Horses and Cattle	\$40.00	\$40.00

<i>Recycling</i>	<i>2018/2019</i>	<i>2019/2020</i>
<b>Comingled</b>		
6 x 4 Trailer Load/Ute Load up to 1 cubic metre	New charge	\$8.00
Tandem Trailer up to 2 cubic metres	New charge	\$15.00
<b>Separated</b>		
<b>6 x 4 Trailer Load/Ute Load up to 1 cubic metre</b>		
Glass	New charge	\$6.00
Paper & Cardboard	New charge	\$6.00
Plastics	New charge	\$6.00
<b>Tandem Trailer up to 2 cubic metres</b>		
Glass	New charge	\$11.00
Paper & Cardboard	New charge	\$11.00
Plastics	New charge	\$11.00
<b>BUILDING FEES AND CHARGES</b>		
<i>Alterations/Additions/Sheds/Carports/Garages</i>	<i>2018/2019</i>	<i>2019/2020</i>
Building Works - \$0 to \$10,000	\$495.00	\$510.00
Building Works - \$10,001 to \$20,000	\$715 plus Levy	\$735 plus Levy
Building Works - \$20,001 to \$80,000	\$1040 plus Levy	\$1070 plus Levy
Building Works - \$80,001 to \$120,000	\$1650 plus Levy	\$1700 plus Levy
Building Works - \$120,001 to \$200,000	\$1980 plus Levy	\$2040 plus Levy
Building Works - \$200,000 plus	\$2450 plus Levy	\$2525 plus Levy
<i>Dwellings</i>	<i>2018/2019</i>	<i>2019/2020</i>
New Dwellings - \$0 to \$120,000	\$1,320	\$1360 plus Levy
New Dwellings - \$120,000 to \$200,000	\$1,648	\$1697 plus Levy
New Dwellings - \$200,000 to \$312,000	\$1,974	\$2035 plus Levy
New Dwellings - \$312,000 plus	\$2,550	\$2626 plus Levy
<i>Sheds/Carports/Garages</i>	<i>2018/2019</i>	<i>2019/2020</i>
Building Works - \$0 to \$10,000	\$495.00	\$510.00
Building Works - \$10,001 to \$20,000	\$715 plus Levy	\$736 plus Levy
Building Works - \$20,001 to \$80,000	\$1040 plus Levy	\$1070 plus Levy
Building Works - \$80,001 to \$120,000	\$1650 plus Levy	\$1700 plus Levy
Building Works - \$120,001 to \$200,000	\$1980 plus Levy	\$2040 plus Levy
Building Works - \$200,000 plus	\$2450 plus Levy	\$2525 plus Levy
<i>Swimming Pools</i>	<i>2018/2019</i>	<i>2019/2020</i>
Swimming Pool and Fence – Above Ground	\$438.00	\$450.00
Swimming Pool and Fence – In-Ground Pool	\$875.00	\$900.00
Swimming Pool (Fence Only)	\$250.00	\$258.00
Swimming Pool Safety Audit Inspection fee	New charge	\$258.00
<i>Commercial Building Work</i>	<i>2018/2019</i>	<i>2019/2020</i>
Commercial Works - \$0 to \$10,000	\$410 plus Levy	\$422 plus Levy
Commercial Works - \$10,001 to \$20,000	\$740 plus Levy	\$762 plus Levy
Commercial Works - \$20,001 to \$100,000	\$1430 plus Levy	\$1473 plus Levy
Commercial Works - \$100,001 to \$500,000	\$3750 plus Levy	\$3862 plus Levy
Commercial Works - \$500,000+	\$value x 0.25% plus \$2,090 plus Levy	\$value x 0.25% plus \$2150 plus Levy

<b>Multi-Unit Development</b>	<b>2018/2019</b>	<b>2019/2020</b>
Units - \$0 to \$200,000	\$1970 plus Levy	\$2029 plus Levy
Units - \$200,001 to \$312,000	\$2194 plus Levy	\$2260 plus Levy
Units - \$312,000+	\$value/132 plus Levy	\$value/128 plus Levy

**Notes:**

- The State building levy is 0.128% of the value of the works.
- A \$37.10 Lodgement Fee applies to all applications for works valued at \$5,000 or more, where a private surveyor is engaged.

<b>Enforcement</b>	<b>2018/2019</b>	<b>2019/2020</b>
Building Notices/Orders (To allow buildings to remain as constructed, without a Building Permit)	Building Permit Fee plus 30%	Building Permit Fee plus 30%
Minor Works Compliance (including swimming pools, spas and other minor works)	new fee	Building Permit Fee plus 30%

<b>Miscellaneous Items</b>	<b>2018/2019</b>	<b>2019/2020</b>
Fence	\$215.00	\$221.00
Demolitions or Removals - \$0 to \$5,000	\$379.00	\$390.00
Demolitions or Removals - \$5,000+	\$540.00	\$556.20
Re-Erections of Dwellings – Security Deposit	\$5,150.00	\$5,150.00
Extensions of Time Requests	\$108.00	\$150.00
Amended Plans	\$108.00	\$111.00
Information Request Reg. 326 (1) Permit Info, Final Certifications, Current Orders or Notices	Legislative fee	Legislative fee
Information Request Reg. 326 (2) Flooding, Termite, Bushfire, Snowfall, Designated	Legislative fee	Legislative fee
Information Request Reg. 326 (3) Mandatory notification states, Inspection Dates	Legislative fee	Legislative fee
Request for search of Building Permit Plans	\$65.00	\$67.00

<b>Report and Consent</b>	<b>2018/2019</b>	<b>2019/2020</b>
Planning Authority for Demolition Section 29A of the Act	Legislative fee	Legislative fee
Build Over Council Easement Reg. 310 (1)	Legislative fee	Legislative fee
Report & Consent under Parts 4, 5 or 8	Legislative fee	Legislative fee
Request Legal Point of Discharge for Stormwater Reg. 610 (2)	Legislative fee	Legislative fee

**Government Levy (only applies if development value over \$10,000)**

Additional Inspection	\$130.00	\$134.00
Other/General inspection fee (includes report required) (Includes Red Line Application)	\$150.00 per hour	\$175.00 per hour
Red Line Application fee	new fee	\$975.00
POPE - (Includes 1 inspection)	\$950.00	\$975.00
Siting Approval for Marque (Includes 1 inspection)	\$280.00	\$550.00

Title Search	\$25.00	\$45.00
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Community Group (Not-for-profit) Building Works	Levy	Levy
Discount on Permit fees only. (State Government Levy still applies)		

**Notes:**

- A (Statutory Fee) Lodgement Fee applies to all applications for works valued at \$5,000 or more, where a private surveyor is engaged.

## PLANNING FEES AND CHARGES

<b>Miscellaneous Items (non-statutory fees)</b>	<b>2018/2019</b>	<b>2019/2020</b>
Application for Extension of Time to a Planning Permit		
First Request	New charge	\$195.00
Second Request	New charge	\$295.00
Third Request	New charge	\$395.00
Giving Notice of Application for a Planning Permit (advertising)	New charge	\$95.00

## PUBLIC HEALTH

<b>Food Act</b>	<b>2018/2019</b>	<b>2019/2020</b>
<b>Class 1 Food Premises</b> – High Risk ready to eat food serves to vulnerable groups. Including hospitals, nursing homes, child care centres. Must have 3 <sup>rd</sup> party audited FSP.	\$325.00	\$325.00
<b>Class 2 Food Premises</b> – High Risk or unpackaged foods. Including hotels, restaurants cafes, takeaway, supermarkets, manufacturers, caterers, milk bars and some service stations. Must have FSPI (may be template or 3 <sup>rd</sup> Party audited)	\$320.00	\$320.00
<b>Class 3 Food Premises</b> – Premises selling low risk pre-packaged food only e.g. Packaged confectionary, soft drink, Newsagents, video stores, some service stations.	\$220.00	\$220.00
<b>Non Profit Organisations &amp; Community Groups</b> – Food is prepared predominately for consumption by members, or for fundraising activities Service Clubs, mostly Sporting Clubs	N/A	N/A
<b>Street Stalls/Temporary Food Vendor Permits Non Profit &amp; Community Groups</b> (fetes, sausage sizzle, street stall)	<b>2018/2019</b>	<b>2019/2020</b>
Single Event Permit	N/A	N/A
Yearly Permit (up to 12 Events per year)	N/A	N/A
<b>Private Individuals &amp; Businesses</b> (Markets, Private Stalls)		
Single Event Permit	\$61.00	\$61.00
Yearly Permit (up to 12 Events per year)	\$90.00	\$90.00
Transfers Fees	50% of the current classed fee both Food Act 1984 & Public Health & Wellbeing Act 2008	50% of the current classed fee both Food Act 1984 & Public Health & Wellbeing Act 2008
Transfer Inspection Fee	\$220.00	\$220.00
Late Payment of Registration (more than 1 month late)	50% of the registration fee	50% of the registration fee
Additional Inspections after first follow up	\$195.00	\$195.00
<b>Public Health and Wellbeing Act 2008</b>	<b>2018/2019</b>	<b>2019/2020</b>
Hairdresser (One off registration fee)	\$175.00	\$175.00
Beauty Therapy	\$175.00	\$175.00
Skin Penetration	\$175.00	\$175.00
More than 1 health activity	\$220.00	\$220.00
Prescribed Accommodation Premises providing accommodation for 5 or more persons including hotels, motels, hostels and camps.	\$220.00	\$220.00
Late Payment of Registration (more than 1 month late)	50% of the current registration fee	50% of the current registration fee
Additional Inspections after first follow up	\$195.00	\$195.00

## APPENDIX

<i>Immunisations</i>	<i>2018/2019</i>	<i>2019/2020</i>
Private Immunisations	Cost to Council – Materials & Labour	Cost to Council – Materials & Labour
<hr/>		
<i>Environment Protection Act 1970</i>	<i>2018/2019</i>	<i>2019/2020</i>
<b>Septic Tank</b>		
New	\$325.00	\$325.00
Alteration to Existing	\$205.00	\$205.00
<hr/>		
<i>Home and Community Care (HACC)</i>	<i>2018/2019</i>	<i>2019/2020</i>
HACC General Home Care Low	\$4.50	\$4.60
HACC General Home Care Medium	\$11.50	\$11.70
HACC General Home Care High	\$48.50	\$49.40
Home Maintenance Low	\$9.00	\$9.15
Home Maintenance Medium	\$15.00	\$15.30
Home Maintenance High	\$48.50	\$49.40
HACC Personal Care Low	\$3.00	\$3.05
HACC Personal Care Medium	\$7.50	\$7.60
HACC Personal Care High	\$48.50	\$49.40
HACC Respite Care Low	\$3.00	\$3.05
HACC Respite Care Medium	\$ 4 .50	4.6
HACC Respite Care High	\$48.50	\$49.40
HACC Meals on Wheels Low	\$9.50	\$9.70
HACC Meals on Wheels Medium	\$9.50	\$9.70
Meals on Wheels (Full cost recovery)	\$14.00	\$14.25
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<i>Brokerage</i>	<i>2018/2019</i>	<i>2019/2020</i>
General Home Care	\$62.00	\$63.10
Personal Care	\$62.00	\$63.10
Home Maintenance	\$62.00	\$63.10
Respite Care HIGH	\$62.00	\$63.10
Travel	\$2.50	\$2.50
All weekend services	\$125.00	\$127.25
To complete OH&S Assessment for packaged care client	\$135.00	\$137.45
To complete a MEPACS/PAV Assessment – personal security alarm for packaged care client	\$130.00	\$132.35
MEPACS Referral	\$60.00	\$61.10
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<b>CARAVAN PARKS</b>		
<i>Caravan Parks</i>	<i>2018/2019</i>	<i>2019/2020</i>
Unpowered Site (2 people)	\$15.00 per night	\$15.00 per night
Powered Site (2 people)	\$20.00 per night	\$20.00 per night
Weekly fee	\$120.00	\$120.00
Additional people	Extra \$5 per night	Extra \$5 per night
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<b>POOL HIRE</b>		
<i>Pool Hire</i>	<i>2018/2019</i>	<i>2019/2020</i>
Pool Hire - Commercial	\$25 per hour	\$25 per hour
	\$100 per day (up to 6 hours)	\$100 per day (up to 6 hours)
Pool Hire - Community use	FREE	FREE
Pool Entry Fees	FREE	FREE
Pool Lifeguard Hire	New charge	\$45.00 p/h